Lviv – war veterans' housing (EU, NEFCO)

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Ukraine Investment Framework: Unlocking Municipal Recovery and Reconstruction

URC Gdansk, Poland

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Our Wartime Response with EU and Nordic Funding

EU Ambassador to Ukraine opens NEFCO-supported IDP housing in Kovel

Housing projects in 20 cities

Inauguaration of boiler houses in Kremenchuk

Heating projects in 10 cities

Inauguaration of water treatment plant in Pervomaysk (Mykolaiv obl)

Water projects in 20 cities

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How We Manage Implementation in Wartime

Fast-tracked delivery, vigilant monitoring, practical flexibility and international safeguards

01 **Crisis Project Management**

New Protocol: Fast-tracked project implementation combined with more vigilant monitoring.

02 **Operational Flexibility**

Adapted approaches to address contractor financial instability and workforce shortages due to military conscription: use of smaller, staged payments; retention mechanisms replacing bank guarantees where appropriate.

03 **Knowledge Bank**

Complex infrastructure projects (e.g. wastewater treatment plants) implemented effectively through IFI project management capacity in Ukraine.

04 **Enhanced Technical Assistance (TA)**

Increased hands-on support to beneficiaries and contractors to ensure continuity and quality of implementation under war conditions.

05 **Robust International Standards**

Application of international procurement and project administration rules to ensure quality vs price balance while reducing bureaucracy.

06 **Direct Payments to Contractors**

Strengthening transparency and reducing corruption risks, while reducing bureaucracy.

07 **Simplified Contracting Approach**

Use of price schedules instead of state forms KB, reducing project design revisions and minimizing reliance on state expertise approvals.

EU UIF NEFCO Green Recovery Programme for Ukraine

- **Key sectors for municipal projects:**
- Energy-efficiency upgrades of public buildings (schools, kindergartens, sports, healthcare)
- Sustainable water & wastewater solutions
- Renewable energy in municipal infrastructure
- District heating
- Municipal solid waste sector
- **Form of investment:**
- Blended funding including loans and grants and TA for project preparation and implementation
- Ticket: up to 15 MEUR per project

The following criteria governed the project identification:

1. Strategic Alignment and Prioritization: Ukraine and EU
2. Financial viability and creditworthiness
3. Local capacity to implement a project during war time
4. Strong commitment to following international procurement and project implementation rules and best practices
5. DREAM&SPP
6. War Emergency
7. Environmental and sustainability impact
8. Social inclusion and accessibility

10. Governance, transparency, and anti-corruption measures

“leave no one behind” and “build back better” principles

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